



ONTARIO EDUCATION SERVICES CORPORATION

## Professional Development Program for School Board Trustees

Modules

# 15

## What makes a great Board Chair?

### HELPFUL READINGS

To support you in becoming a more effective board chair, here are some suggested readings.

#### A. General information

While these are not specifically about the school board context, each reading illuminates aspects of governance related to the development of the role of board chair.

- **Not a Rocking Chair** by Tim Plumptre, Institute on Governance, June 2007.  
[http://iog.ca/wp-content/uploads/2012/12/2007\\_June\\_not\\_a\\_rocking\\_chair.pdf](http://iog.ca/wp-content/uploads/2012/12/2007_June_not_a_rocking_chair.pdf).
- **The Best and Worst of Board Chairs** by Yvonne Harrison and Vick Murray, *The Nonprofit Quarterly*, Summer 2007. <http://www.nonprofitquarterly.org/governancevoice/559-the-best-and-worst-of-board-chairs.html>
- **The Five Dysfunctions of a Board Team: Recognizing the Pitfalls that Plague Boards of Directors** from Exchange Magazine, May 2006. Used with permission as part of the resources for Module 4 in the Professional Development Program for School Board Trustees at [www.ontarioschooltrustees.org](http://www.ontarioschooltrustees.org).
- **Board Leadership Development and Succession**, adapted from Mentoring Canada: The Fundamentals of Effective Board Involvement by Sherry Ferronato. Used with permission as part of the resources for Module 6 in the Professional Development Program for School Board Trustees at <http://www.ontarioschooltrustees.org>.
- **Chairing a Board Meeting**  
<http://aplentraining.wikispaces.com/file/view/Charing+a+Board+Meeting.pdf>
- **Ten Proven Ideas for Better Board Meetings**  
<http://www.learningace.com/doc/4970260/5a4028df426b991e95fd1514a78de906/ten-proven-ideas-for-better-board-meetings>
- **Spice Up Your Company Meeting: Ten Tips for Planning and Success** par Susan M. Heathfield  
<http://humanresources.about.com/cs/meetingmanagement/ht/meetings.htm>

- **A Carver Policy Governance Guide, Evaluating CEO and Board Performance** (Google eBook), by John Carver and Miriam Carver. John Wiley & Sons, June 1 st, 2009 – Business & Economics.
- **Boards That Make a Difference: A New Design for Leadership in Nonprofit and Public Organizations** (Google eBook), by John Carver. John Wiley & Sons, March 10, 2011 – Business & Economics.
- **What Makes a Good Chairman?** May 2014 (Article).  
<http://knowledge.insead.edu/corporate-governance/what-makes-a-good-chairman-3346>

## **B. Information about school boards**

- **Strong Districts & Their Leadership** by Kenneth Leithwood. A Paper Commissioned by The Council of Ontario Directors of Education and The Institute for Education Leadership, June 2013.  
[http://iel.immix.ca/storage/6/1382796579/Strong\\_Districts\\_and\\_their\\_Leadership\\_2013.pdf](http://iel.immix.ca/storage/6/1382796579/Strong_Districts_and_their_Leadership_2013.pdf)
- **Five Core Leadership Practices** (Ontario Ministry of Education).  
<http://www.edu.gov.on.ca/eng/policyfunding/leadership/IdeasIntoActionBulletin1.pdf>
- **Good Governance: A Guide for Trustees, School Boards, Directors of Education and Communities.** [http://cge.ontarioschooltrustees.org/files/en\\_good-governance\\_web.pdf](http://cge.ontarioschooltrustees.org/files/en_good-governance_web.pdf)
- **Module 12: Becoming a Better Board Chair.** Saskatchewan School Boards Association.  
[http://www.saskschoolboards.ca/educationservices/modules/Module\\_12\\_Better\\_Board\\_Chair.pdf](http://www.saskschoolboards.ca/educationservices/modules/Module_12_Better_Board_Chair.pdf)
- **Effective Governance: Greater Accountability for Raising School Standards: Is Your Governing Body Prepared for the Challenge?** Joan Binder (Editor), 2013.  
[http://www.amazon.ca/Effective-Governance-Accountability-Standards-Governing/dp/190809589X/ref=sr\\_1\\_fkmr0\\_1?ie=UTF8&qid=1427314055&sr=8-1-fkmr0&keywords=effective+school+board+governance](http://www.amazon.ca/Effective-Governance-Accountability-Standards-Governing/dp/190809589X/ref=sr_1_fkmr0_1?ie=UTF8&qid=1427314055&sr=8-1-fkmr0&keywords=effective+school+board+governance)
- **Leading governors: The role of the chair of governors in schools and academies.** National College for Teaching and Leadership (UK), 2014.  
[http://webarchive.nationalarchives.gov.uk/tna/20140701125459/https://www.gov.uk/government/uploads/system/uploads/attachment\\_data/file/323830/leading-governors-the-role-of-the-chair-of-governors-in-schools-and-academies.pdf](http://webarchive.nationalarchives.gov.uk/tna/20140701125459/https://www.gov.uk/government/uploads/system/uploads/attachment_data/file/323830/leading-governors-the-role-of-the-chair-of-governors-in-schools-and-academies.pdf)
- **National School Boards Association** <http://www.nsba.org>
- **Canadian School Boards Association** <http://www.cdnsba.org>